

## Message Text

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DRAFTED BY EUR/EX:CMSCHNEIDER/JPSULLIVAN:GDM

APPROVED BY EUR/EX:JMCLARK

EUR - ASSISTANT SECRETARY HARTMAN

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R 010024Z JUL 75

FM SECSTATE WASHDC

TO AMEMBASSY LISBON

UNCLAS STATE 154746

E.O. 11652: N/A

TAGS: AMGT

SUBJECT: EUR REORGANIZATION

FOR AMBASSADOR FROM HARTMAN

1. FOR SOME TIME I HAVE BEEN CONSIDERING, WITH MY DEPUTIES AND THE EXECUTIVE DIRECTOR, WHETHER THE STRUCTURE OF THE BUREAU OUGHT TO BE ALTERED TO MEET OUR EMERGING NEEDS. IN THIS REVIEW, WE HAVE BEEN GUIDED BY THE PRINCIPLE THAT WE MUST BE PREPARED TO INSTITUTE EVEN FAIRLY EXTENSIVE ORGANIZATIONAL CHANGES IF, BY SO DOING, WE COULD ENSURE GREATER OPERATIONAL EFFICIENCY IN ACHIEVING THE FOREIGN POLICY GOALS IN EUROPE FOR WHICH WE ARE RESPONSIBLE.

2. ACCORDINGLY, I HAVE DECIDED UPON A RESTRUCTURING OF THE GEOGRAPHIC RESPONSIBILITIES OF SEVERAL OF THE BUREAU'S OFFICES. IN LINE WITH THIS RESTRUCTURING, THERE WILL ALSO BE A REORDERING OF THE RESPONSIBILITIES OF MY DEPUTIES. THESE CHANGES, WHICH ARE SUMMARIZED BELOW, ARE INTENDED TO PERMIT BETTER INTRA-BUREAU COORDINATION THROUGH A MORE RATIONAL APPORTIONMENT OF RESPONSIBILITIES BETWEEN THE

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DEPUTIES AND BETWEEN OFFICES.

3. EFFECTIVE JUNE 30, THEREFORE, THE OFFICE OF WESTERN EUROPEAN AFFAIRS (EUR/WE) WILL ASSUME RESPONSIBILITY FOR SPAIN, PORTUGAL AND MALTA. RESPONSIBILITY FOR BENELUX AFFAIRS WILL BE TRANSFERRED TO THE OFFICE OF NORTHERN EUROPEAN AFFAIRS (EUR/NE). THE OFFICE OF IBERIAN AFFAIRS (EUR/IB) WILL BE ABOLISHED AND, AS INDICATED ABOVE, THE OFFICE OF SOUTHERN EUROPEAN AFFAIRS (EUR/SE) WILL GIVE UP MALTA.

4. ALSO EFFECTIVE JUNE 30, JIM LOWENSTEIN, IN ADDITION TO HIS RESPONSIBILITIES AS PRINCIPAL DEPUTY, WILL FOCUS EXCLUSIVELY ON MULTILATERAL AFFAIRS, WITH RPE AND RPM REPORTING TO HIM. DICK VINE WILL HANDLE CAN, CE AND NE; AND BRUCE LAINGEN WILL OVERSEE WE AND SE. JACK ARMITAGE'S RESPONSIBILITIES--EE AND SOV-- WILL REMAIN AS BEFORE.

5. I WISH TO ASSURE YOU THAT THESE CHANGES HAVE BEEN CAREFULLY THOUGHT THROUGH, AND I KNOW I MAY COUNT ON YOUR FULL SUPPORT AS WE PROCEED WITH THEIR IMPLEMENTATION. I AM WRITING PERSONALLY TO AMBASSADOR THEMIDO TO INFORM HIM OF THE CHANGES. YOU MAY, OF COURSE, INFORM INTERESTED OFFICIALS AT THE FOREIGN MINISTRY. YOU MAY INDICATE THAT THIS REPRESENTS EFFORT DEAL WITH PORTUGUESE AFFAIRS IN LESS ISOLATED FASHION BY COMBINING COVERAGE WITH OTHER IMPORTANT COUNTRIES IN WESTERN EUROPE. INGERSOLL

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